Annual Report

Year ended March 31, 2017

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Annual Report

Year ended March 31, 2017

INTRODUCTION

The Mission of the Friends of The Moncton Hospital Foundation, Inc. is to raise funds to help The Moncton Hospital deliver excellent healthcare and promote wellness.

The Foundation is governed by a Board of Directors consisting of a maximum of 15 members who receive no remuneration for their services. The Foundation is supported by a dedicated staff team and a very significant level of volunteerism contributed by the directors and the community at large.

This Annual Report for the Foundation contains the financial detail and narrative highlights for 2016-2017 with comparative data from previous years as well as a number of highlights of the past year's activities as outlined in the Chair's Message.

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Year ended March 31, 2017

HIGHLIGHTS

The following summarizes the revenues, expenses and contributions and the financial position of the Foundation for the years ended March 31, 2013, 2014, 2015, 2016, and 2017:

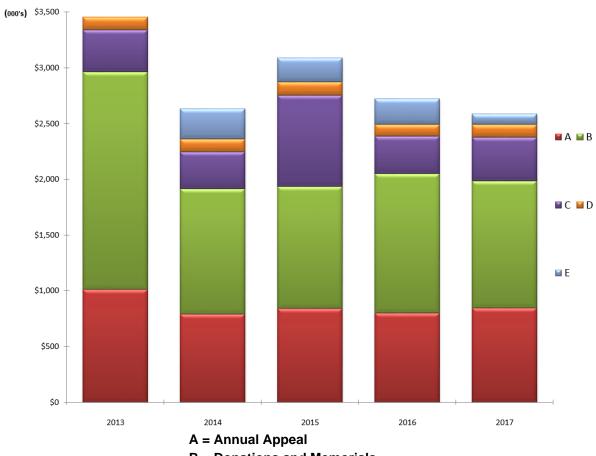
REVENUES: Capital Campaign \$ - \$ - \$ - \$ 1 \$ Annual Appeals 844 800 843 789	6 1,012
Capital Campaign \$ - \$ - \$ 1 \$	_
	_
Donations and Memorials 1,143 1,250 1,090 1,124	1,951
Planned Giving 392 336 822 335	377
Hand in Hand Dream Lottery 96 229 216 273	_
Employee Lottery 112 107 121 113	117
Investment Income 783 (12) 1,095 1,095	780
3,370 2,710 4,187 3,730	4,243
EXPENSES:	
Administrative 1,160 1,143 805 946	905
Hand in Hand Dream Lottery – 50 50 50	_
Employee Lottery 38 35 37 30	37
1,198 1,228 892 1,026	942
2,172 1,482 3,295 2,704	3,301
CONTRIBUTIONS: The Moncton Hospital 1,611 805 4,209 5,621	2,363
OTHER INCOME: Equity income from investment of subsidiary 187 171 168 285	196
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES \$ 748 \$ 848 \$ (746) \$ (2,632) \$	1,134
——————————————————————————————————————	.,
FINANCIAL POSITION:	
ASSETS:	
Cash and investments \$ 13,836 \$ 12,885 \$ 13,299 \$ 13,120 \$	15,988
Investment in subsidiary 2,643 2,456 2,286 2,117	1,832
Other assets 16 58 58 58	188
\$ 16,495 \$ 15,399 \$ 15,643 \$ 15,295 \$	18,008
LIABILITIES AND FUND BALANCES:	004
Liabilities \$ 630 \$ 282 \$ 1,374 \$ 280 \$	361
Fund balances 15,865 15,117 14,269 15,015	17,647
\$ 16,495 \$ 15,399 \$ 15,643 \$ 15,295 \$	18,008

The details above are analyzed further on the following pages.

Annual Report

Year ended March 31, 2017

ANALYSIS OF REVENUE FROM FUND RAISING



B = Donations and Memorials

C = Planned Giving

D = Employee Lottery Revenue

E = House Lottery Joint Venture

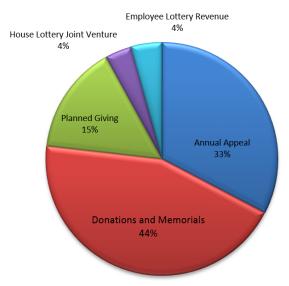
- B. The final installment of \$820,000 on a \$5M commitment to the new Oncology Clinic was received in 2013.
- C. In 2015, a significant planned gift of listed securities was received to create a new named endowment.

Annual Report

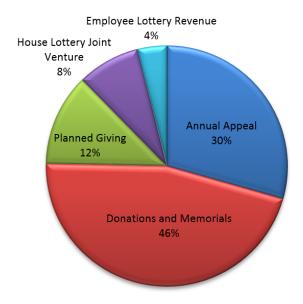
Year ended March 31, 2017

ANALYSIS: TOTAL REVENUE





2016



The major categories of revenue as a percentage of total revenue for the years ended March 31, 2017 and March 31, 2016 are displayed above. For details regarding investment income see note 5 of the non-consolidated financial statements (page 7).

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Year ended March 31, 2017

CHAIR'S MESSAGE

To the Members of the Friends of The Moncton Hospital Foundation, Inc.:



It is gratifying to think about all the different ways in which our **loyal and generous donors** supported the Foundation's work in 2016-2017. It is reassuring to know that *together* we are helping provide sophisticated equipment and renovated spaces so that our compassionate care team can offer the best patient care possible.

We are delighted to celebrate with you, the impact that philanthropy had on our hospital and health care by reviewing our many achievements.

Last spring, the generosity of the community helped us raise over \$1 million, surpassing the \$950,000 goal for our **2015-2016 Annual Campaign.** With this, we were able to purchase new, superior, smart beds for critically ill patients, which are now being used in the Coronary Care Unit, Sharon E. Harrison Medical Surgical Intensive Care Unit and the Irving Neuro Intensive Care Unit. We also bought a new, technologically-advanced

monitoring system to make the labour and birthing process safer for mother and baby, which is now in place. And work is well underway for the creation of an on-site green space to inspire healing for those suffering from addictions and mental illness. This will provide a breath of fresh air into their treatment and is expected to be fully operational before summer.

Our **People of The Moncton Hospital** Campaign launched on social media in the spring of 2016 has been a tremendous success. We owe a debt of gratitude to the many "faces" who agreed to share their personal health journeys; including medical challenges, obstacles, hopes, fears, and their ultimate outcomes; with our community and supporters. Look for new personal stories this coming year as we continue to put a real face on those benefiting from your donations.

The Foundation partnered with Horizon Health Network to offer **free patient WiFi** which aligns with our mission to enhance patient care. The Foundation's \$80,000 investment will improve the healthcare experience and allow patients to stay in touch with family and friends through website access, social media and email.

In June, the Oncology Clinic at The Moncton Hospital was officially named the **Dr. Sheldon H. Rubin Oncology Clinic.** Dr. Rubin is a well-respected oncologist/hematologist in both New Brunswick and Canada who retired after 46 years of service. You may recall the Friends contributed \$6 million to this advanced care clinic supporting cancer patients.

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Year ended March 31, 2017

CHAIR'S MESSAGE (continued)

The annual **Gifts for Life** luncheon was held in August to honour those donors who have committed to making a special planned gift to the Friends. The guest speaker was Dr. Robert Adams, Neurosurgeon. We welcomed Lois Scott and Mark Rooney, Angus and Gloria McDonald and Kathy and Darrell Weir as the newest Gifts for Life Society members.

A \$1.1 million **2016-2017 Annual Campaign** goal was announced in October for the purchase of leading edge instruments and video technology for the Minimally Invasive Surgical Suites, computer navigation equipment to enhance knee surgeries, a high-tech system for evaluating and diagnosing esophageal problems and a digital marking system to improve cataract surgery. These technological advancements will greatly improve The Moncton Hospital's ability to deliver healthcare excellence and hasten patient recovery for general, urology, gynecology, thoracic and orthopedic surgeries, as well as in the Endoscopy (gastrointestinal) and Ophthalmology (eye) Clinics. Many thanks to Pat Armour and Lorne Mitton for co-chairing the campaign.

We celebrated the grand **opening of the new Pediatric Ambulatory Care Clinic** located on the main floor of The Moncton Hospital. This modern space will enrich the services to children which are now provided in one designated, private and family-friendly area on the Pediatrics Unit. Our committed donors provided \$185,000 toward this project in the 2014-2015 Annual Campaign.

In addition to the generous gifts from individuals, corporations and community organizations over the past year, our numerous **community based events** generated close to \$456,000 for the Foundation. The **Swing Into Spring** Gala held in May, 2016 drew a large crowd and raised a record amount of \$91,000. The 16th annual Taylor Ford **Hit It Fore Health** golf tournament at Royal Oaks in September was another outstanding success. In fact, this sold-out event yielded \$77,000, the most ever in the event's history, for the Annual Campaign. Also of note, in two years the physician-led cycling fundraiser, **NB Doctors Cycling Against Cancer**, has raised almost \$100,000 to support cancer care for patients treated in the Dr. Sheldon H. Rubin Oncology Clinic and in-patient unit. Led by medical oncologist Dr. Mohammed Harb, 7 cyclists including TMH physicians, family and pharmaceutical representatives, rode 500 kilometers around New Brunswick in five days last June. Despite a winter storm, the **6**th **Annual C103 / New Country 96.9 Radiothon** raised the most funds to date. The current tally is \$45,000 which exceeded the \$40,000 goal thanks to the bigheartedness of Radiothon-day listeners and several businesses, schools and community groups. We are especially thankful to all the patients and their families for sharing their stories on-air that day.

With great pleasure, the Foundation honoured donors who have contributed a total of \$10,000 or more at our **23rd Annual Donor Dinner**, held on December 3rd. During the evening 27 individuals, community groups, and businesses were recognized for having reached new milestones in cumulative giving. All were treated to a delightful dinner and a personal thank you from myself and The Moncton Hospital Executive Director, Nancy Parker.

Annual Report

Year ended March 31, 2017

CHAIR'S MESSAGE (continued)

The Foundation had another good year in **planned giving**, receiving three bequests that ranged from \$10,000 to \$61,663 for a total of \$89,770. In addition, 13 gifts of listed securities totalling \$271,349 and eight life insurance gifts and premium payments of \$12,598 were received.

In 2016-2017, Friends' **endowments** continued to grow and by year end, the market value of all endowed funds totalled an impressive \$7,009,419. Eleven donors added to their existing funds. There was one new named endowment created – the Corey and Leah Trenholme Endowment Fund.

We are fortunate to have a number of endowments that were created to provide **educational funding for hospital staff**. This year, we were able to offer over \$43,000 in grants to approximately 145 staff members attending conferences and workshops or pursuing other educational opportunities in their respective fields.

Other highpoints include the approval of an exciting and bold **strategic plan** mapping out our direction over the next three years and the launch of our fresh new donor-friendly **website**.

We bid farewell to director Karen Teed who completed her term of service on the board. New to the board this year is Ryan Dillon. On the staff side **we welcomed** to the Foundation team Trevor MacDougall as Director, Major Gifts and Jacqueline Prevost as Foundation Associate.

The loyal support of our donors is key to improving the quality of care provided to thousands of patients each year by ensuring that every department in The Moncton Hospital is well equipped with the latest technology.

As we forge ahead, we look forward to continued Foundation growth by working with our community in new ways. *But* most *vitally*, **thank you** to our countless donors and partners – who make what's extraordinary about The Moncton Hospital possible.

You, our donors, are giving us the power to improve lives. For that we are eternally grateful.

Steve Fowler, Chair

Friends of The Moncton Hospital Foundation, Inc.

Non-Consolidated Financial Statements of

FRIENDS OF THE MONCTON HOSPITAL FOUNDATION, INC.

Year ended March 31, 2017



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Fax (506) 856-4499

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Saint John NB E2L 3V6
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Fax (506) 633-8828

INDEPENDENT AUDITORS' REPORT

To the Chair and Members of the Board of Directors

We have audited the accompanying non-consolidated financial statements of Friends of The Moncton Hospital Foundation, Inc. (the Foundation), which comprise the non-consolidated statement of financial position as at March 31, 2017, the non-consolidated statements of operations and changes in fund balances and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Non-Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these non-consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the non-consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the non-consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the non-consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the non-consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the non-consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

In common with many charitable organizations, the Foundation derives revenue from contributions, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to revenues and excess (deficiency) of revenues over expenses reported in the non-consolidated statements of operations and changes in fund balances, and cash flows, and assets and fund balances reported in the non-consolidated statement of financial position.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the non-consolidated financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2017, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Professional Accountants

LPMG LLP

May 25, 2017 Moncton, Canada

Non-Consolidated Statement of Financial Position

March 31, 2017, with comparative information for 2016

					2017		2016
	Unspecifi	ed S	Specified	Endowment			
	Fun	ds	Funds	Funds	Total		Tota
Assets							
Cash and investments (note 2) Prepaid expenses Accounts receivable Investment in subsidiary (note 3)	\$ 2,764,0° 8,3° 7,5° 2,643,3°	77 52	,062,202 - - -	\$ 7,009,419 - -	\$ 13,835,694 8,377 7,562 2,643,352	\$	12,884,619 58,213 - 2,456,014
	\$ 5,423,30	64 \$ 4,	,062,202	\$ 7,009,419	\$ 16,494,985	\$	15,398,846
Liabilities and Fund Balances Liabilities: Payable to The Moncton Hospital	\$ 81,9) 7					
Accrued liabilities	12,00		536,122	\$ <u> </u>	\$ 618,029 12,000	\$,
	+ - /-	00	536,122 536,122	\$ - -	\$,	\$	270,305 12,000 282,305
	12,00	00 07 57 - 3,		\$ - 7,009,419 7,009,419	12,000	\$	12,000

See accompanying notes to non-consolidated financial statements.

Director

On behalf of the Board:

FRIENDS OF THE MONCTON HOSPITAL FOUNDATION, INC. Non-Consolidated Statement of Operations and Changes in Fund Balances

Year ended March 31, 2017, with comparative information for 2016

		Unspecified		Specified	Е	ndowment		2017		2016
		Funds		Funds		Funds		Total		Total
Revenues:										
Annual Appeal (note 4)	\$	_	\$	843.963	\$	_	\$	843.963	\$	800,316
Donations and Memorials	*	544,750	•	598,187	*	205	*	1,143,142	*	1,249,773
Planned Giving		57,483		7,000		327,293		391,776		335,599
Hand in Hand Dream Lottery		95,492		_		_		95,492		228,890
Employee Lottery		112,150		_		_		112,150		107,190
Investment income (loss) (note 5)		309,937		_		473,476		783,413		(11,656)
		1,119,812		1,449,150		800,974		3,369,936		2,710,112
Expenses:										
Administrative (note 6)		1,098,302		_		61,677		1,159,979		1,143,410
Hand in Hand Dream Lottery		390		_				390		49,947
Employee Lottery		37,425		_		_		37,425		35,000
		1,136,117		_		61,677		1,197,794		1,228,357
Excess (deficiency) of revenues over expenses										
before the undernoted		(16,305)		1,449,150		739,297		2,172,142		1,481,755
Distributions to The Moncton Hospital:										
Annual Appeal (note 4)		_		1,253,830		_		1,253,830		243.185
Capital Campaign		_		-		_		-		160
Other		_		357,235		-		357,235		561,760
		_		1,611,065		_		1,611,065		805,105
Form (deficiency) of an arrangement before										_
Excess (deficiency) of revenues over expenses before the undernoted		(16,305)		(161,915)		739,297		561,077		676,650
the undernoted		(10,000)		(101,510)		700,207		001,011		070,000
Equity income from investment in subsidiary		187,338		_				187,338		170,500
Excess (deficiency) of revenues over expenses		171,033		(161,915)		739,297		748,415		847,150
Fund balances, beginning of year		5,158,424		3,687,995		6,270,122		15,116,541		14,269,391
Fund balances, end of year	\$	5,329,457	\$	3,526,080	\$	7,009,419	\$	15,864,956	\$	15,116,541

See accompanying notes to non-consolidated financial statements.

FRIENDS OF THE MONCTON HOSPITAL FOUNDATION, INC. Non-Consolidated Statement of Cash Flows

Year ended March 31, 2017, with comparative information for 2016

	2017	2016
Cash provided by (used for):		
Operating activities:		
Excess (deficiency) of revenues over expenses Items not involving cash:	\$ 748,415	5 \$ 847,150
Equity income from investment in subsidiary	(187,338	3) (170,500
Unrealized loss (gain) on investments	(526,976	505,563
Increase in cash surrender value of life insurance Change in non-cash operating working capital:	(12,598	3) (9,202
Decrease (increase) in prepaid expenses	49,836	6 (45
Increase in accounts receivable	(7,562	
Increase (decrease) in payable to The Moncton Hospital	347,724	, ,
Decrease in accrued liabilities	-	- (1,004,000
	411,501	81,811
Investing activity:		
Net decrease (increase) in investments	(486,587	") 895,813
Decrease (increase) in cash	(75,086	977,624
Cash, beginning of year	1,871,132	893,508
Cash, end of year (note 2)	\$ 1,796,046	5 \$ 1,871,132

See accompanying notes to non-consolidated financial statements.

Notes to Non-Consolidated Financial Statements

Year ended March 31, 2017

Friends of The Moncton Hospital Foundation, Inc. (the Foundation) is a not-for-profit organization without share capital incorporated under the laws of New Brunswick and its principal activities include receiving contributions, bequests and memorials to hold for investment and the application of income and capital to The Moncton Hospital to assist in its efforts to provide patient care. The Foundation is a registered charity under the Income Tax Act and, accordingly, is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

1. Significant accounting policies:

These non-consolidated financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the Chartered Professional Accountants Canada Handbook.

(a) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value using closing prices. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Foundation has elected to carry its fixed income investments at fair value.

The Foundation accounts for its wholly-owned subsidiary, F.M.H. Management Ltd., using the equity method.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(b) Revenue recognition:

The Foundation follows the restricted fund method of accounting for contributions which include donations and bequests. Restricted contributions are recognized as revenue of the appropriate restricted funds, be it Specified or Endowment.

The Unspecified Funds accounts for the Foundation's program delivery and administrative activities. These funds report unrestricted resources. Unrestricted contributions are recognized as revenue of the Unspecified Funds in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Interest and dividends are recorded on the accrual basis. Realized gain (loss) on sale of investments is the difference between proceeds received and the cost of the investment sold. All changes in fair value are recognized in investment income as part of the unrealized gain (loss) on investments. Other than investment income earned in the Endowment Funds, all investment income is recognized as revenue of the Unspecified Funds when earned (note 5).

Notes to Non-Consolidated Financial Statements (continued)

Year ended March 31, 2017

1. Significant accounting policies (continued):

(c) Capital assets:

The Foundation owns no capital assets. Premises are provided at no charge by the Horizon Health Network/Réseau de Santé Horizon.

(d) Contributed services:

Volunteers contribute significant hours per year to assist the Foundation in carrying out its campaigns and service delivery activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the non-consolidated financial statements.

(e) Use of estimates:

The preparation of non-consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the non-consolidated financial statements and the reported amounts of revenues and expenses during the reporting year. Actual results could differ from those estimates.

2. Cash and investments:

		2017		2016
Cash	\$	1,796,046	\$	1,871,132
Investments:				
Cash held at investment manager		419,204		423,232
Fixed income		6,287,108		6,024,262
Equities		5,228,829		4,474,084
		11,935,141		10,921,578
Cash surrender value of life insurance policies		104,507		91,909
	\$	13,835,694	\$	12,884,619
Allocation of cash and investments:				
Unspecified Funds	\$	2,764,073	\$	2,884,074
Specified Funds	Ψ	4,062,202	Ψ	3,730,423
Endowment Funds		7,009,419		6,270,122
	\$	13,835,694	\$	12,884,619

Notes to Non-Consolidated Financial Statements (continued)

Year ended March 31, 2017

3. Investment in subsidiary:

F.M.H. Management Ltd. (the subsidiary company) is incorporated under the New Brunswick Business Corporations Act and its principal activities include the rental and the maintenance of the Professional Arts Building at 100 Arden Street, Moncton, New Brunswick. The Foundation follows the practice of appointing two persons to the subsidiary company's Board of Directors and approving the remaining Directors. The investment in the subsidiary is accounted for using the equity method.

Financial statements of the subsidiary company are available on request. Financial summaries of this entity as at December 31 (its fiscal year end) are as follows:

F.M.H. Management Ltd.

	2016	2015
Balance Sheet		
Total assets	\$ 3,643,000	\$ 3,264,000
Total liabilities Shareholder's equity	\$ 1,000,000 2,643,000	\$ 808,000 2,456,000
	\$ 3,643,000	\$ 3,264,000
Results of Operations		
Total revenues Total expenses (i)	\$ 1,356,000 1,169,000	\$ 1,220,000 1,050,000
Net earnings	\$ 187,000	\$ 170,000
Cash Flows		
Cash provided by operations Cash provided by (used for) financing activity Cash used for investing activities	\$ 306,000 72,000 (519,000)	\$ 249,000 (258,000) (61,000)
Decrease in cash	\$ (141,000)	\$ (70,000)

⁽i) Total expenses include contributions of \$75,000 (2015 - \$25,000) to the Foundation. The contribution is recorded in the donations and memorials in the unspecified funds.

4. Annual Appeals:

	2017	2016
Revenues:		
Annual Appeal 12	\$ _	\$ 1,180
Annual Appeal 13	_	135
Annual Appeal 14	1,802	56,587
Annual Appeal 15	85,153	732,086
Annual Appeal 16	755,934	10,328
Annual Appeal 17	1,074	-
	\$ 843,963	\$ 800,316
Contributions to The Moncton Hospital:		
Annual Appeal 13	\$ _	\$ 8,895
Annual Appeal 14	477,638	227,447
Annual Appeal 15	774,699	6,843
Annual Appeal 16	1,478	. –
Annual Appeal 17	15	_
	\$ 1,253,830	\$ 243,185

Notes to Non-Consolidated Financial Statements (continued)

Year ended March 31, 2017

5. Investment income (loss):

					2017	2016
	Ur	nspecified Funds	E	ndowment Funds	Total	Total
Interest and dividends Realized gain (loss) Unrealized gain (loss)	\$	137,786 (21,889) 194,040	\$	182,432 (41,892) 332,936	\$ 320,218 (63,781) 526,976	\$ 325,231 168,676 (505,563)
	\$	309,937	\$	473,476	\$ 783,413	\$ (11,656)

6. Administrative expenses:

	2017	2016
Unspecified:		
Salaries and benefits	\$ 617,310	\$ 592,180
Advertising and promotions	222,715	215,285
General and administrative	175,988	200,333
Professional services	68,432	57,660
Conferences and training	13,857	19,292
	1,098,302	1,084,750
Endowment:		
Professional services	61,677	58,660
	\$ 1,159,979	\$ 1,143,410

7. Financial risks:

The Board of Directors has identified its major risks and concerns and has approved investment policy guidelines. Management monitors the risk and adherence to the policy guidelines. The Foundation engages knowledgeable investment managers who are charged with the responsibility of monitoring and mitigating the risks.

The Company has exposure to the following risks from its use of financial instruments:

a) Market price risk:

Market price risk is the risk that the value of an instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to an individual investment, its issuer or all factors affecting all instruments traded in the market. As all of the Foundation's investment, except for its investment in its subsidiary, are carried at fair value with fair value changes recognized in the non-consolidated Statement of Operations and Changes in Fund Balances, all changes in market conditions will directly result in an increase (decrease) in fund balances. Market price risk is managed by the Foundation through construction of a diversified portfolio of instruments traded on various markets and across various industries. There has been no change to the risk exposures from 2016.

Notes to Non-Consolidated Financial Statements (continued)

Year ended March 31, 2017

7. Financial risks (continued):

b) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. The Foundation maintains cash on hand for liquidity purposes and to pay accounts payable and accrued liabilities. There has been no change to the risk exposures from 2016.

c) Foreign currency risk:

Foreign currency risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Foundation holds financial instruments denominated in currencies other than the Canadian dollar. Consequently, the Foundation is exposed to risk that the exchange rates of the various currencies may change in a manner that has an adverse effect on the value of the portion of the investments denominated in currencies other than the Canadian dollar. There has been no change to the risk exposures from 2016.

d) Credit risk:

Credit risk is the risk that an issuer or counterparty will be unable or unwilling to meet a commitment that it has entered into with the Foundation. The Foundation is exposed to credit risk on its fixed income investments. The Foundation mitigates this risk by restricting fixed income investments to instruments with high quality credit ratings. There has been no change to the risk exposures from 2016.

8. Comparative information:

Certain comparative information have been reclassified from those previously presented to conform to the presentation of the 2017 non-consolidated financial statements.

Annual Report

Year ended March 31, 2017

FOUNDATION DIRECTORY

OFFICE: Horizon Health Network, Moncton Area

135 MacBeath Avenue

Moncton, NB E1C 6Z8

OFFICERS AND DIRECTORS: Chair - Mr. Steve Fowler

1st Vice-Chair
2nd Vice-Chair
Past Chair
Secretary
Treasurer
Ex Officio
Directors
- Mr. David Savoie
- Mr. Tom Badger
- Mr. Paul Arsenault
- Ms. Linda Saunders
- Ms. Maria Cormie
- Ms. Karen McGrath
- Ms. Patricia Armour

Ms. Lisette Michaud-Carrier
Ms. Nicole Légère-Doucet

Dr. Paul Goobie
Mr. Bill Hennessey
Mr. Lorne Mitton
Mr. Kent Robinson
Ms. Lois Scott
Mr. Ryan Dillon

BANKERS: Bank of Montreal Royal Bank of Canada

633 Main Street Blue Cross Centre, PO Box 430

Moncton, NB Moncton, NB E1C 9M1 E1C 8L4

AUDITORS: KPMG LLP

Place Marven's One Factory Lane PO Box 827 Moncton, NB E1C 8N6